

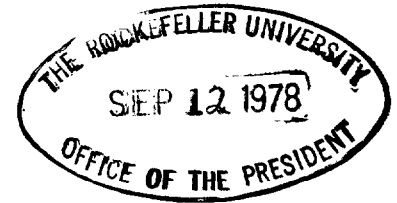


THE ROCKEFELLER UNIVERSITY

1230 YORK AVENUE · NEW YORK, NEW YORK 10021

September 6, 1978

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Mr. Cecil H. Green
The La Jolla Seville
1001 Center Apt. 8F
La Jolla, California 92037



Dear Cecil:

You were extremely thoughtful to respond so fully and candidly to my recent letter. I am particularly grateful for your expression of sympathy about the death of my brother, John.

Your warm compliments about Fred Seitz and your clear understanding of the University's record make me feel all the more that it would be a special pleasure for all of us here to meet with you and Ida to discuss the University's future. I also agree with your suggestion that early 1979 would be an appropriate time, after Dr. Lederberg has become fully immersed in the institution. So I hope that toward the end of your busy fall, we may compare schedules again to identify a date that would be convenient for you and Ida to come to New York next year. I know that Pat Haggerty and Fred Seitz would like very much to join our discussions. I also hope that you and Ida may be able to spend the night with us, so that we will have ample opportunity to discuss many matters of mutual interest.

I must add in closing that I thoroughly agree with your concerns about the ambiguities in recent economic forecasts. I would certainly hope that we could do a better job of bringing inflationary pressures under control, as we try to generate a sufficient increase in productivity and overall economic activity. Like you, my instincts are optimistic, but recent trends make me a bit cautious. Indeed, one of the reasons that I am so dedicated to efforts at the University is that it needs the supplementary endowment that can assure, for the long-term future, the kind of independence and flexibility that produced its consistent excellence in the past. Our financial projections depend heavily upon both intensifying our own efforts as well as hoping the general economic picture will not deteriorate. I would certainly welcome your reactions to our projections and hope to go over them with you when we meet.

Once again, thank you for your wonderful letter and please extend to Ida our warmest best wishes.

Sincerely,

David Rockefeller
Chairman, Executive Committee
Board of Trustees

cc: Patrick Haggerty
Joshua Lederberg
Frederick Seitz